

Air Force Life Cycle Management Center



AFLCMC/GB Business and Enterprise Systems State of BES

Alvin Burse, SES

AFLCMC/GB

17 Feb 26



Agenda



- **Directorate Overview**
 - Unit Mission/Vision Statements
- **Organization**
- **BES Focus Areas**
- **BES Acquisition Considerations**
- **Acquisition Transformation**
- **Challenges/Industry Help**
- **Summary**

BES AT A GLANCE

124 programs | ~3.3M total users

3 STATES



BCAT I	4
BCAT II	12
BCAT	61
BWP (IIIe)	1
ACAT III (NSS)	2
O&S (NSS)	7
Support	31
SCAT	6

Over 400 apps, 18 IDIQ contract vehicles with \$31b ceiling

89 DISTINCT CUSTOMERS AND 200+ STAKEHOLDERS

Most at the GO/SES Level



MISSION

Operate. Integrate. Innovate.

VISION

Delight the User!

BUSINESS AREAS

Civil Engineering
Communications
Transportation
Contracting
Accounting
IT Services
Acquisition
PPBE
Legal
IG

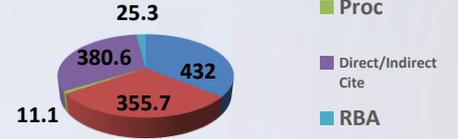
Logistics
Maintenance
Supply Chain
Personnel
Pay
Medical
Infrastructure
Operations
Munitions
Wing operations

WE run the SYSTEMS that run the DAF...
moving money, manpower, and materiel



BES BY THE #'S

Portfolio Value
\$1,204.9M



2,102 PERSONNEL

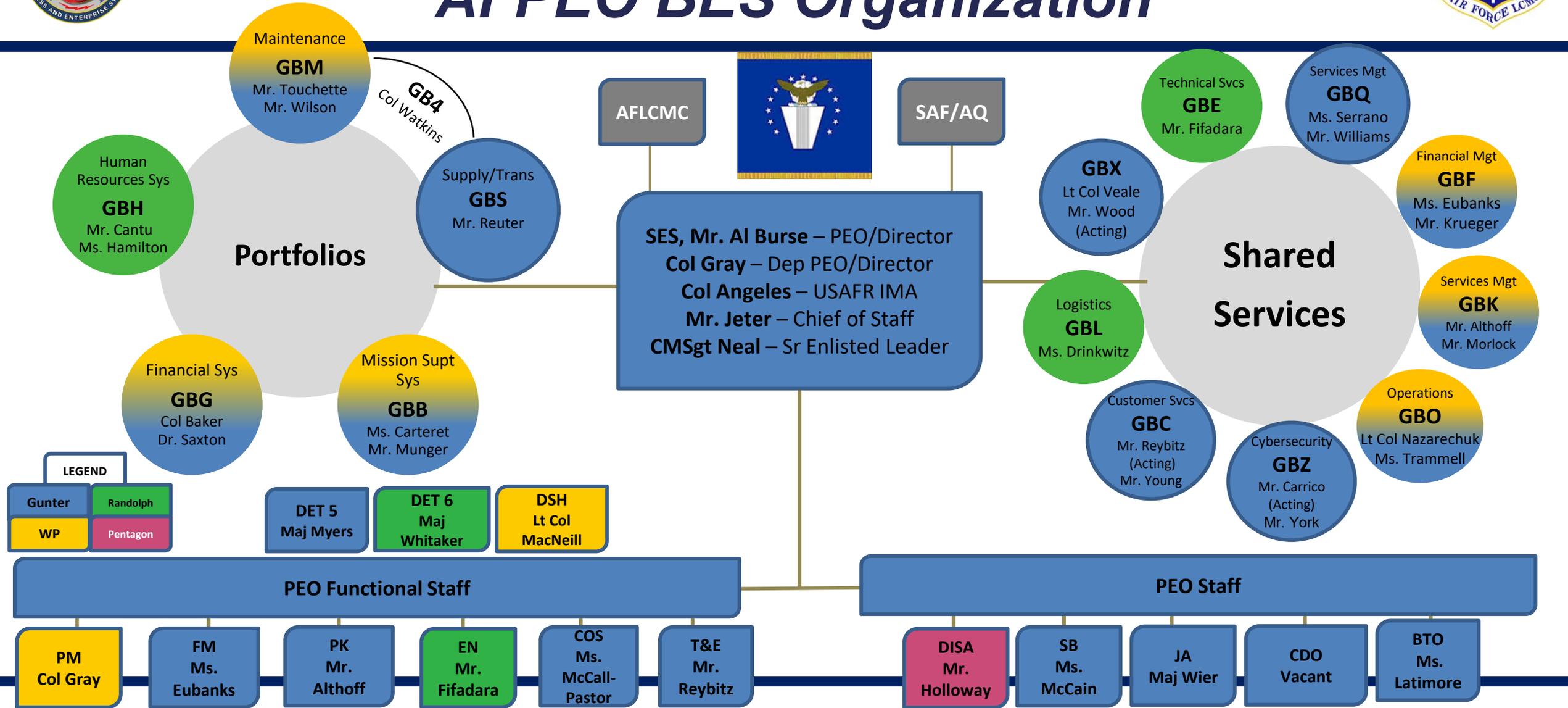


FY25 Accomplishments

- Delivered 22,165 capability requirements to the Warfighter (2,241 increase over FY24)
- 696 contract actions, valued at \$798M



AFPEO BES Organization



Operate, Integrate, Innovate



BES Focus Areas

- Program Responsiveness, Execution; to the field ASAP!
- Deliver on our Ops commitments... “Delight our users”
- Actively integrate innovation/new tech into capability deliveries (Gen AI, Automation Test, SaaS, etc..)
 - Revamping how we embrace, implement and execute innovation and technologies
- Common baseline reduction for our DevSecOps pipelines (4>2>1)
- Partner (Functional/Users/Industry) to reduce cybersecurity vulnerabilities
- Early adopter of the PAE framework to secure authorities/funding/resources for our key PORs & Technology Enterprise-level projects



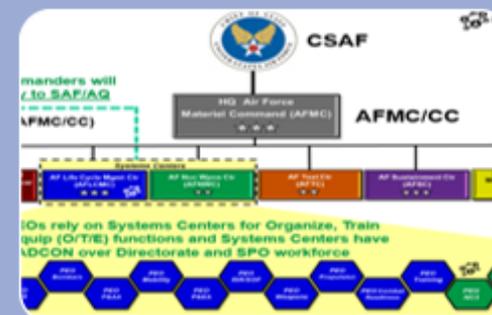
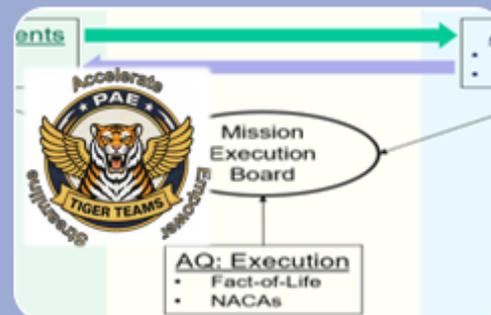
BES-Directed Acquisition Considerations



- Commercial Solutions Openings
- Other Transaction Authority
- **Transitioning from DBS to Software Pathway**
- Test automation and other kinds of automation
- **Total ownership cost reduction**
- **Incentivizing contractors**
- Ensuring resolving tech debt is a part of contracts
- **Reduction of contracting timelines**
- Executing agile contracts



SECWAR Acquisition Transformation



LOE 1
Acq Transformation Strategy
 Implementation Plan
 38 Strategic Initiatives

LOE 2
PAE Framework
 Service Implementation Plan
 Flatten and Delegate
 Enabling Functional Authorities

LOE 3
Transforming the Corporate Process
 Align Requirements, Resourcing, and Acquisition Execution

LOE 4
Organizational Alignment
 Optimize O/T/E
 Construct to Support PAE Execution

LOE 5: Strategic Communications:
All-of-AQ Effort – PAE/PEO comms to AQ workforce are crucial

The primary goal – empower and enable PEOs and PAEs to drive acquisition outcomes with speed and deliver integrated capabilities that outpace our adversaries.



Top Challenges/Industry Help

■ CHALLENGES:

- We are in a cultural shift; Acquisition is a warfighting function; Industry must be with us
- Speed and efficiency rule; We seek rapid improvements to DAF/DOW mission outcomes
- We seek more competition and responsiveness to operational problems
- Understand the reduction/elimination of cybersecurity vulnerabilities is part of delivery
- Unfunded/partially funded mandates (e.g., FIAR, ICAM, Rev 5) are part of delivery

■ INDUSTRY HELP NEEDED:

- Present solutions to deliver to operators better, faster, and more efficiently
- Collaborate on ways to better partner to field solutions faster and/or incrementally
- Explain how you can drive mission outcomes for users, PEO BES, and DAF
- AI and automation alone are not of interest; AI/automation for mission outcomes are
- Understand Agile Performance and Improved Software Quality are your best differentiators



Summary

- Acquisition change is here – responsiveness, execution and speed are KING
- While challenges are an unavoidable, our commitment to deliver for users is unwavering
- Our IT will meet the challenge, and we need Industry help to deliver solutions today!



Questions

Operate, Integrate, Innovate